

Lee College District

Monthly Financial Report

March 2019

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MEMORANDUM

To: Dennis Brown From: Annette Ferguson/Julie Lee Date: April 18, 2019 Subject: March 2019 Financial Report

The monthly financial report indicates that the college continues to meet its current financial obligations for fiscal year 2019. Year-end net revenues over expenses are projected to be \$5.2 million as of the end of February 2019 (not including the Board Designated Surplus). The surplus can be attributed to stronger than expected fall tuition collections, an increase in revenue in lieu of taxes, increase in tax revenue and savings in personnel cost. The total revenues collected Year-to-Date are approximately \$6.7 million dollars over what was collected during the same period in 2018, while operating expenses for the same period of 2019 were down by \$1.5 million dollars as compared to the same time period in 2018.

Revenues

Year-to-date revenues are \$54.3 million with 63% of that from district taxes and 21% from tuition and fee collections. The balance of the revenues were from state appropriations, workforce revenues and other revenues. Included in "Other Revenues" for the month of March is a deposit from Texas Department of Corrections for \$166,984. This was additional money allocated to the Huntville program for expenses incurred during fiscal year 2018.

Expenses

Year to date expenses came in at \$28.4 million dollars with the majority of it coming from payroll expenses.

Cash Position

Our cash position continues to strengthen. The estimated cash balance at the end of Fiscal year 2019 is \$13 million dollars.

Capital Projects

Page 14 of the financial report shows the new 2018 Revenue Bond issue with the final closing numbers, and the projects it will finance. The figures for the project will be updated as they occur.

Please let me know if you would like additional information.

LEE COLLEGE DISTRICT OPERATING REVENUES March-19

		Actual Month	Year To Date	Projected	% Variance
REVENUES	2019 Budget	March-19	Projections	Vs. Budget	to Budget
1 Tuition-Resident In- District	5,072,922	42,929.00	\$4,900,924	(\$171,998)	-3.39%
2 Tuition-Out of District	4,332,270	(2,284.00)	\$4,539,745	\$207,475	4.79%
3 Tuition-Non-Resident	369,322	(2,353.00)	\$401,940	\$32,618	8.83%
4 Tuition -Dual Credit	588,200	250.00	\$1,070,266	\$482,066	81.96%
5 Tuition Waivers	(1,242,154)	(4,289.00)	(\$1,685,903)	(\$443,749)	35.72%
6 TPEG Transfers-Resident	(195,746)	-	(\$220,105)	(\$24,359)	12.44%
7 TPEG Transfers-Non-Resident	(210,082)	<u>=</u>	(\$293,506)	(\$83,424)	39.71%
8 Repeat Course Fee	119,672	85.00	\$136,090	\$16,419	13.72%
9 Student Service Fees	287,238	(276.00)	\$295,255	\$8,017	2.79%
10 Registration Fees	667,831	1,370.00	\$693,926	\$26,095	3.91%
11 Building Use Fees	2,058,290	(993.00)	\$2,243,482	\$185,192	9.00%
12 International Education Fee	24,177	(23.00)	\$24,884	\$707	2.92%
13 Laboratory Fees	692,180	496.00	\$643,159	(\$49,021)	-7.08%
14 Learning Technology Fee (Spring 2018)	589,612	(565.00)	\$702,793	\$113,181	19.20%
15 Refund -Student Fees	608	19.00	(\$1,259)	(\$1,867)	-306.91%
16 Other Student Fees	276,333	18,465.00	\$305,398	\$29,065	10.52%
17 State Appropriations - Core	680,410	64,639.00	\$680,410	\$0	0.00%
18 State Appropriations - Student Success	829,894	78,751.95	\$830,293	\$399	0.05%
19 State Appropriations - Contact Hours	8,412,094	799,130.00	\$8,378,976	(\$33,118)	-0.39%
20 District Taxes - Maint. & Operations	30,649,027	278,494.00	\$30,831,515	\$182,488	0.60%
21 District Taxes - G.O. Bond Prin. & Interest	3,536,198	29,272.00	\$3,601,162	\$64,964	1.84%
22 Workforce/CE Revenues	1,469,869	56,949.66	\$1,444,074	(\$25,795)	-1.75%
23 Revenue in Lieu of Taxes (PILOT/FTZ)	1,137,125	÷.	\$1,656,593	\$519,469	45.68%
24 Other Revenues	903,969	199,750.00	\$1,017,785	\$113,816	12.59%
25 Interest Income	150,742	78,212.00	\$332,637	\$181,895	120.67%
Total Revenues:	\$61,200,000	\$1,638,030	\$62,530,536	\$1,330,536	2.17%

Approved 2019 Budget All Funds	
Fund Names	Budget Amount
Unrestricted/Operating	\$56,943,035
Auxiliary Services	\$720,767
Debt Service	\$3,536,198
Total Approved Unrestricted Budget	\$61,200,000
Add Restricted Grants & Contracts Budget	\$16,617,589
×	\$16,617,589
Total Approved Budget-All Funds	\$77,817,589

LEE COLLEGE DISTRICT OPERATING EXPENSES

		March-19 Actual	Year to Date	Projected	% Variance
Expenses	2019 Budget	March-19	Projections	Vs. Budget	to Budget
1 Salaries-Faculty	\$13,874,513	\$1,053,175	\$13,229,720	\$644,793	4.65%
2 Salaries-Faculty PT/Overload	\$3,476,608	\$306,253	\$3,204,875	\$271,733	7.82%
3 Overtime	\$88,000	\$9,228	\$66,213	\$21,787	24.76%
4 Stipends	\$446,216	\$13,765	\$416,020	\$30,196	6.77%
5 Salaries-Administrative Suppor	\$6,884,232	\$497,333	\$6,231,661	\$652,571	9.48%
6 PT Salaries-Admin Support	\$206,958	\$14,371	\$198,771	\$8,187	3.96%
7 Salaries-Classified Staff	\$3,902,781	\$285,869	\$3,564,874	\$337,907	8.66%
8 PT Salaries-Classified Staff	\$921,359	\$59,145	\$812,069	\$109,290	11.86%
9 Salaries-Service Staff	\$2,407,076	\$150,719	\$2,022,892	\$384,184	15.96%
10 PT Salaries-Service Staff	\$195,146	\$16,599	\$179,163	\$15,983	8.19%
11 Salaries-Student Assistants	\$228,250	\$20,586	\$201,188	\$27,062	11.86%
12 Employer Medicare	\$429,286	\$33,623	\$405,650	\$23,636	5.51%
13 FICA	\$1,625,503	\$127,048	\$1,541,885	\$83,618	5.14%
14 OBRA Admin Costs	\$1,500	\$6,939	\$6,939	(\$5,439)	-362.60%
15 Group Insurance-Staff	\$3,013,273	\$263,070	\$3,076,255	(\$62,982)	-2.09%
16 Workers Compensation	\$140,000	\$0	\$33,310	\$106,690	76.21%
17 Educational Assistance	\$50,000	\$3,335	\$38,272	\$11,728	23.46%
18 Unemployment Compensation Ins	\$22,000	\$0	\$30,195	(\$8,195)	-37.25%
19 State Retirement Match-Grants	\$862,072	\$45,197	\$752,075	\$109,997	12.76%
20 ORP Contributions (1.19%)	\$83,000	\$5,542	\$73,271	\$9,729	11.72%
21 Retirement-New Member Surcharge	\$50,000	\$4,135	\$50,920	(\$920)	-1.84%
22 Employee Assistance Plan	\$17,500	\$2,828	\$17,279	\$221	1.26%
23 Legal Fees	\$150,000	\$13,303	\$148,244	\$1,756	
24 Contract Service	\$3,417,898	\$271,365	\$3,036,955	\$380,943	11.15%
25 Instruction Contract Service	\$19,310	\$0	\$16,343	\$2,967	15.36%
26 Equipment	\$1,009,300	\$2,387	\$1,033,196	(\$23,896)	-2.37%
27 Insurance	\$262,750	\$12,665	\$240,203	\$22,547	8.58%
28 Other Operating Expense	\$4,456,730	\$253,034	\$4,010,798	\$445,932	10.01%
29 Repairs/Maintenance	\$1,255,485	\$19,415	\$1,184,617	\$70,868	5.64%
30 Travel/Professional Development	\$1,034,930	\$92,020	\$1,261,728	(\$226,798)	-21.91%
31 Utilities	\$1,624,360	\$97,515	\$1,399,127	\$225,233	13.87%
32 Contingency	\$585,000	\$0	\$202,192	\$382,808	65.44%
33 G.O. Bond Principal	\$1,605,000	\$0	\$1,605,000	\$0	0.00%
34 G.O. Bond Interest	\$1,931,391	\$0	\$1,929,372	\$2,019	0.10%
35 Revenue Bond Principal	\$920,000	\$0	\$920,000	\$0	0.00%
36 Revenue Bond/ Other Interest Paid	\$613,526	\$0	\$657,475	(\$43,949)	-7.16%
37 Capital Lease - Energy Mgmnt Project	\$857,727	\$255,139	\$1,018,978	(\$161,251)	-18.80%
	,				
Total Expenses:	\$58,668,680	\$3,935,603	\$54,817,723	\$3,850,957	6.56%
Net Revenues/(Expenses):	\$2,531,320	(\$2,297,573)	\$7,712,813	\$7,712,813	

LEE COLLEGE DISTRICT FY 2019 Unrestricted Actual/Projected Per Month

				FI	2019 Onres	stricted Actua	i/Projecteu P	erwonth							
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Total		Variance
Revenues	September-18	October-18	November-18	December-18	January-19	February-19	March-19	April-19	May-19	June-19	July-19	August-19	FY 2019	2019 Budget	to Budget
1 Tuition-Resident In- District	2,169,336	97,938	855,079	527,578	604,644	27,923	42,929	495,623	105,096	69,984	(65,408) (21,574)	(29,797) (4,886)	4,900,924	5,072,922 4,332,270	(171,998) 207,475
2 Tuition-Out of District	2,021,807	17,414	955,566 78,884	501,382 50,320	325,221 38,006	(3,206) 666	(2,284)	565,595 33,286	155,686 7,442	29,023 3,680	1,718	(2,436)	4,539,745 401,940	369,322	32,618
3 Tuition-Non-Resident 4 Tuition -Dual Credit	188,419 390,750	4,307 1,625	210,950	114,425	1,875	125	250	4,471	110,120	167,106	39,672	28,897	1,070,266	588,200	482,066
5 Tuition Waivers	(718,504)	(5,932)	(340,930)	(288,311)	(84,943)	(4,551)	(4,289)	(135,758)	(89,398)	(14,091)	(322)	1,126	(1,685,903)	(1,242,154)	(443,749)
6 TPEG Transfers-Resident	0	0	(88,262)	0	0	(70,623)	0	0	(40,799)	0	0	(20,421)	(220,105)	(195,746)	(24,359)
7 TPEG Transfers-Non-Resident	0	0	(132,569)	0	0	(118,271)	0	0	(36,016)	0	0	(6,650)	(293,506)	(210,082)	(83,424)
8 Repeat Course Fee	56,015	1,275	17,340	20,910	18,105	(1,105)	85	15,455	7,201	2,347	(1,295)	(243)	136,090	119,672	16,419
9 Student Service Fees	127,233	1,679	55,004	34,237	22,419	(147)	(276)	40,389	13,960	2,469	(1,649)	(62)	295,255	287,238	8,017
10 Registration Fees	283,997	8,030	111,989	71,070	69,640	2,660	1,370	91,915	35,332	21,275	(3,250)	(102)	693,926	667,831	26,095
11 Building Use Fees	996,662	12,251	446,218	266,664	161,318	(1,794)	(993)	264,542	85,749	13,358	(183)	(309)	2,243,482	2,058,290	185,192
12 International Education Fee	10,438	150	4,434	2,799	1,896	(10)	(23)	3,656	1,309	227	13	(5)	24,884	24,177	707
13 Laboratory Fees	318,454	2,696	126,543	90,591	38,186	(1,095)	496	51,298	17,840	1,008	(3,024)	166 (199)	643,159	692,180	(49,021)
14 Learning Technology Fee (Spring 2018)	260,903	3,755	110,850	69,970 1,008	47,405 (2,363)	(240)	(565)	153,061 168	54,880 15	9,530	(6,558) (100)	(199)	702,793 (1,259)	589,612 608	(1,867)
15 Refund -Student Fees 16 Other Student Fees	87,421	13,040	40,252	34,967	23,562	9,468	18,465	21,325	24,258	10,240	12,004	10,396	305,398	276,333	29,065
17 State Appropriations - Core	81,649	81,649	64,639	64,639	25,502	0	64,639	64,639	64,639	64,639	64,639	64,639	680,410	680,410	0
18 State Appropriations - Student Success	99,587	99,587	78,840	78,840	0	0	78,752	78,752	78,752	78,752	78,752	79,679	830,293	829,894	399
19 State Appropriations - Contact Hours	1,009,428	1,009,428	799,130	799,130	0	0	799,130	805,087	805,087	805,087	805,087	742,384	8,378,976	8,412,094	(33,118)
20 District Taxes - Maint. & Operations	23,072	89,446	560,537	4,476,352	13,557,161	11,566,453	278,494	80,000	50,000	50,000	50,000	50,000	30,831,515	30,649,027	182,488
21 District Taxes - G.O. Bond Prin. & Intere	3,475	13,472	56,226	516,036	1,563,170	1,334,755	29,272	26,634	17,847	19,547	8,541	12,187	3,601,162	3,536,198	64,964
22 Workforce/CE Revenues	211,893	397,698	63,578	67,795	172,647	29,281	56,950	58,627	186,620	64,651	42,460	91,875	1,444,074	1,469,869	(25,795)
23 Revenue in Lieu of Taxes (PILOT/FTZ)	0	0	1,656,593	0	0	0	0	0	0	0	0	0	1,656,593	1,137,125	519,469
24 Other Revenues	100,999	83,222	92,825	70,134	51,947	105,061	199,750	67,948	49,143	79,916	53,734	63,106	1,017,785	903,969	113,816
25 Interest Income	8,235	8,416	7,676	20,654	41,687	76,653	78,212	22,088	19,991	18,085	17,930	13,011	332,637	150,742	181,895
Total Revenues:	\$7,731,269	\$1,941,144	\$5,831,392	\$7,591,190	\$16,651,584	\$12,951,993	\$1,638,030	\$2,808,799.57	1,724,753.86	1,496,836.63	\$1,071,187	\$1,092,356	\$62,530,536	\$61,200,000	\$1,330,536
1	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected	Total		Variance
Expenses	September-18	October-18	November-18	December-18	January-19	February-19	March-19	April-19	May-19	June-19	July-19	August-19	FY 2019	2019 Budget	to Budget
1 Salaries-Faculty	1,050,527	1,056,130	1,052,672	1,069,862	1,047,381	1,041,794	1,053,175	1,108,346	1,126,996	1,241,002	1,197,515	1,184,320	13,229,720	13,874,513	\$644,793
2 Salaries-Faculty PT/Overload	173,708	378,895	379,245	518,334	27,270	285,527	306,253	380,368	239,174	154,768	170,116	191,217	3,204,875	3,476,608	\$271,733
3 Overtime	0	1,118	1,784	3,092	12,476	1,849	9,228	7,333	7,333	7,333	7,333	7,333	66,213	88,000	\$21,787
4 Stipends	25,074	21,918	21,676	96,283	22,526	28,855	13,765	37,185	37,185	37,185	37,185	37,185	416,020	446,216	\$30,196
5 Salaries-Administrative Suppor	504,938	496,855	495,744	507,359	491,867	492,680	497,333	544,641	549,761	558,025	539,070	553,388	6,231,661	6,884,232	\$652,571
6 PT Salaries-Admin Support	15,212	15,793	16,282	13,609	11,955	14,511	14,371	22,712	18,150	18,245	14,519	23,413	198,771	206,958	\$8,187
7 Salaries-Classified Staff	289,343	287,146	284,740	282,267 53,621	285,274	282,122 55,926	285,869 59,145	319,368 80,739	314,684 76,863	312,164 84,260	308,617 83,479	313,280 98,713	3,564,874 812,069	3,902,781 921,359	\$337,907 \$109,290
8 PT Salaries-Classified Staff 9 Salaries-Service Staff	53,713 147,421	63,756 148,116	62,644 150,395	152,687	39,210 153,696	149,964	150,719	195,241	196,260	197,639	192,799	187,955	2,022,892	2,407,076	\$384,184
10 PT Salaries-Service Staff	7,429	13,618	12,788	14,769	15,003	14,173	16,599	15,821	17,309	20,318	13,706	17,629	179,163		\$15,983
														195,146	515,983
11 Salaries-Student Assistants					and the second se								201,188	195,146 228,250	
11 Salaries-Student Assistants 12 Employer Medicare	11,033 32,081	20,703 34,795	22,046	21,852	10,973 29,299	12,606	20,586 33,623	24,523 36,051	24,185 33,155	5,666 34,580	12,515 33,615	14,501 34,306			\$15,983 \$27,062 \$23,636
11 Salaries-Student Assistants 12 Employer Medicare 13 FICA	11,033	20,703	22,046	21,852	10,973	12,606	20,586	24,523	24,185	5,666	12,515	14,501	201,188 405,650 1,541,885	228,250 429,286 1,625,503	\$27,062 \$23,636 \$83,618
12 Employer Medicare	11,033 32,081	20,703 34,795 127,075 0	22,046 34,660 125,905 0	21,852 36,422 131,050 0	10,973 29,299 120,246 0	12,606 33,063 125,273 0	20,586 33,623 127,048 6,939	24,523 36,051 134,114 0	24,185 33,155 130,141 0	5,666 34,580 135,205 0	12,515 33,615 130,518 0	14,501 34,306 131,549 0	201,188 405,650 1,541,885 6,939	228,250 429,286 1,625,503 1,500	\$27,062 \$23,636 \$83,618 (\$5,439)
12 Employer Medicare 13 FICA	11,033 32,081 123,761 0 239,415	20,703 34,795 127,075 0 241,277	22,046 34,660 125,905 0 243,754	21,852 36,422 131,050 0 260,239	10,973 29,299 120,246 0 256,998	12,606 33,063 125,273 0 257,909	20,586 33,623 127,048 6,939 263,070	24,523 36,051 134,114 0 275,535	24,185 33,155 130,141 0 267,905	5,666 34,580 135,205 0 257,455	12,515 33,615 130,518 0 257,390	14,501 34,306 131,549 0 255,307	201,188 405,650 1,541,885 6,939 3,076,255	228,250 429,286 1,625,503 1,500 3,013,273	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation	11,033 32,081 123,761 0 239,415 7,386	20,703 34,795 127,075 0 241,277 37	22,046 34,660 125,905 0 243,754 612	21,852 36,422 131,050 0 260,239 0	10,973 29,299 120,246 0 256,998 3,364	12,606 33,063 125,273 0 257,909 0	20,586 33,623 127,048 6,939 263,070 0	24,523 36,051 134,114 0 275,535 3,306	24,185 33,155 130,141 0 267,905 0	5,666 34,580 135,205 0 257,455 15,302	12,515 33,615 130,518 0 257,390 3,303	14,501 34,306 131,549 0 255,307 0	201,188 405,650 1,541,885 6,939 3,076,255 33,310	228,250 429,286 1,625,503 1,500 3,013,273 140,000	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance	11,033 32,081 123,761 0 239,415 7,386 0	20,703 34,795 127,075 0 241,277 37 0	22,046 34,660 125,905 0 243,754 612 1,467	21,852 36,422 131,050 0 260,239 0 5,954	10,973 29,299 120,246 0 256,998 3,364 7,306	12,606 33,063 125,273 0 257,909 0 846	20,586 33,623 127,048 6,939 263,070 0 3,335	24,523 36,051 134,114 0 275,535 3,306 2,924	24,185 33,155 130,141 0 267,905 0 11,250	5,666 34,580 135,205 0 257,455 15,302 2,895	12,515 33,615 130,518 0 257,390 3,303 2,295	14,501 34,306 131,549 0 255,307 0 0	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins	11,033 32,081 123,761 0 239,415 7,386 0 0	20,703 34,795 127,075 0 241,277 37 0 0	22,046 34,660 125,905 0 243,754 612 1,467 0	21,852 36,422 131,050 0 260,239 0 0 5,954 11,286	10,973 29,299 120,246 0 256,998 3,364 7,306 0	12,606 33,063 125,273 0 257,909 0 846 6,321	20,586 33,623 127,048 6,939 263,070 0 3,335 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901	24,185 33,155 130,141 0 267,905 0 11,250 0	5,666 34,580 135,205 0 257,455 15,302 2,895 0	12,515 33,615 130,518 0 257,390 3,303 2,295 0	14,501 34,306 131,549 0 255,307 0 0 7,686	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants	11,033 32,081 123,761 0 239,415 7,386 0 0 0 69,952	20,703 34,795 127,075 0 241,277 37 0 0 0 44,537	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047	24,185 33,155 130,141 0 267,905 0 11,250 0 133,767	5,666 34,580 135,205 0 257,455 15,302 2,895 0 48,033	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075	228,250 429,286 1,625,503 3,013,273 140,000 50,000 22,000 862,072	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	11,033 32,081 123,761 0 239,415 7,386 0 0 0 69,952 5,629	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286	10,973 29,299 120,246 0 256,998 3,364 7,366 0 49,078 5,279	12,606 33,063 125,273 0 257,909 0 8846 6,321 43,038 5,534	20,586 33,623 127,048 6,939 263,070 0 3,335 0 0 45,197 5,542	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547	24,185 33,155 130,141 0 267,905 0 111,250 0 133,767 6,424	5,666 34,580 135,205 0 257,455 15,302 2,895 0 48,033 6,935	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,662	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge	11,033 32,081 123,761 0 239,415 7,386 0 0 0 69,952	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047	24,185 33,155 130,141 0 267,905 0 11,250 0 133,767	5,666 34,580 135,205 0 257,455 15,302 2,895 0 48,033	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000 862,072 83,000	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%)	11,033 32,081 123,761 0 239,415 7,386 0 0 0 69,952 5,629 3,238	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509	24,185 33,155 130,141 0 267,905 0 11,250 0 113,767 6,424 3,979	5,666 34,580 135,205 0 257,455 15,302 2,895 0 48,033 6,935 4,001	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760 4,469	14,501 34,306 131,549 0 255,307 0 7,686 74,088 6,662 4,828	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000 862,072 83,000 50,000	\$27,062 \$23,636 \$83,618 (\$5,439) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan	11,033 32,081 123,761 0 239,415 7,386 0 0 69,955 5,629 3,238 0	20,703 34,795 127,075 0 241,277 37 0 0 0 44,537 5,834 4,210 2,828	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 0 333,871	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188	24,185 33,155 130,141 0 267,905 0 0 112,250 0 0 133,767 6,424 3,979 1,445 5,716 151,860	5,666 34,580 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760 4,469 1,445 4,435 265,196	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 50,000 1,7,500 150,000 3,417,898	\$27,062 \$23,636 \$83,618 (55,439) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 29,695 137,111 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 0	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 5,386 1,414 12,502 321,359 1,238	10,973 29,299 120,246 0 256,998 3,364 7,306 0 449,078 5,279 4,545 0 0 0 333,871 8,850	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 0	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944	24,185 33,155 130,141 0 267,905 0 11,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377	5,666 34,580 135,205 0 2257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0	12,515 33,615 130,518 0 2257,390 3,303 2,295 0 101,643 6,760 4,469 1,445 4,435 265,196 1,402	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,44,992 2,533	201,188 405,650 1,541,885 6,939 3,076,255 3,3,10 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 (\$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 0 31,431	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987	21,852 36,422 131,050 0 260,239 0 5,954 11,286 6,286 5,386 1,414 12,502 321,359 1,238 144,602	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293)	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486)	20,586 33,623 127,048 6,939 263,070 0 3,335 0 0 45,197 5,542 4,135 2,828 13,303 271,365 0 0 2,387	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 262,184 4,18,470	24,185 33,155 130,141 0 267,905 0 111,250 0 1133,767 6,424 3,979 1,445 5,716 151,860 377 197,401	5,666 34,580 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760 4,469 1,445 4,435 265,196 1,402 58,232	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386	201,188 405,650 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310 1,009,300	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0	21,852 36,422 131,050 0 260,239 0 5,954 11,286 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293) (3)	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0	20,586 33,623 127,048 6,939 263,070 0 3,335 0 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665	24,523 36,051 134,114 0 225,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482	24,185 33,155 130,141 0 267,905 0 0 11,250 0 0 133,767 6,424 3,979 1,445 5,7,16 151,860 377 197,401 0 0	5,666 34,580 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760 4,469 1,445 265,196 1,402 58,232 265,196 1,402	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 75,2,075 73,271 50,920 17,279 188,244 3,036,955 16,343 1,033,196 240,203	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 17,500 150,000 3,417,898 19,310 1,009,330 262,750	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$222,547
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 29,695 137,111 0 22,079 210,917 416,640	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 226 326,942	22,046 34,660 125,905 243,754 612 1,467 0 446,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 9 301,342	21,852 36,422 131,050 0 260,239 0 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367	10,973 29,299 120,246 0 255,998 3,364 7,306 0 4,545 0 0 333,871 8,850 (11,293 (3) 257,365	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 164,968	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 5,0,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327	24,185 33,155 130,141 0 267,905 0 113,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 0 261,297	5,666 34,580 135,205 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 0 3,451 324,804	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760 4,469 1,445 4,435 265,196 1,402 58,232 0 0 414,361	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,652 4,828 1,600 35,229 244,992 2,533 109,386 0 6632,350	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 75,2,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,798	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000 862,072 83,000 50,000 17,500 3,417,898 19,310 1,009,300 262,750 4,456,730	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$2211 \$1,756 \$380,943 \$2,967 (\$23,896) \$22,547 \$45,932
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance	11,033 32,081 123,761 0 239,415 0 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 22,079 210,917 416,640 17,509	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 226,610	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 33,808	21,852 36,422 131,050 0 260,239 0 5,954 11,286 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293) (11,293) (11,293) (13,27,365 5,4,017	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 0 164,968 24,494	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034 19,415	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557	24,185 33,155 130,141 0 267,905 0 112,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 261,297 68,061	5,666 34,580 135,205 0 257,455 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511	12,515 33,615 130,518 0 257,390 3,303 2,295 0 1010,643 6,760 4,469 1,445 4,435 265,196 1,442 58,232 0 4,4436 1,402 58,232 0 414,361 77,428	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 0 632,350	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,798	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310 1,003,300 262,750 4,456,730 1,255,485	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$22,547 \$445,932 \$70,868
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293) (3) 257,365 54,017 7,2995	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 164,968 24,494 41,291	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 0 2,387 12,665 253,034 19,415 92,020	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375	24,185 33,155 130,141 0 267,905 0 0 112,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 261,297 68,061 68,828	5,666 34,580 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511 51,396	12,515 33,615 130,518 0 257,390 3,303 4,225 0 101,643 6,760 4,469 1,445 265,196 1,402 58,232 0 0 414,361 77,428 39,567	14,501 34,306 131,549 0 255,307 0 0 7,656 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 632,350 402,029 283,544	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,195 240,203 4,010,788 1,184,617 1,261,728	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 22,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310 1,009,300 262,750 4,455,730 1,255,485 1,034,930	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 \$22,547 \$445,932 \$70,868 (\$226,798)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Feas 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Trave//Professional Development 31 Utilities	11,033 32,081 123,761 0 239,415 7,386 0 0 0 69,952 5,629 3,238 0 29,695 137,111 0 22,079 210,917 416,640 17,509 1113,427 6,832	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 226,610	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608	21,852 36,422 131,050 0 260,239 0 5,954 11,286 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293) (11,293) (11,293) (13,27,365 5,4,017	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 0 164,968 24,494	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034 19,415	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557	24,185 33,155 130,141 0 267,905 0 112,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 261,297 68,061	5,666 34,580 135,205 0 257,455 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511	12,515 33,615 130,518 0 257,390 3,303 2,295 0 1010,643 6,760 4,469 1,445 4,435 265,196 1,442 58,232 0 4,4436 1,402 58,232 0 414,361 77,428	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 0 632,350	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,798	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310 1,003,300 262,750 4,456,730 1,255,485	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$22,547 \$445,932 \$70,868 (\$226,798) \$225,233
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321 120,828	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 0 333,871 8,850 (11,293) (11,293) (3) 257,365 54,017 72,995 114,377	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 164,968 24,494 41,291 95,797	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 0 2,387 12,665 253,034 19,415 92,020	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736	24,185 33,155 130,141 0 267,905 0 111,250 0 112,50 0 0 112,50 0 4,24 3,979 1,445 5,716 151,860 377 197,401 0 261,297 6,8,061 6,8,28 8,191,258	5,666 34,580 135,205 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 34,506 346,588 0 0 0 0 3,451 324,804 135,511 51,396 120,362	12,515 33,615 130,518 0 257,390 3,303 4,225 0 101,643 6,760 4,469 1,445 265,196 1,402 58,232 0 0 414,361 77,428 39,567	14,501 34,306 131,549 0 255,307 0 0 7,656 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 632,350 402,029 283,544	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 75,2,075 73,271 50,920 17,279 188,244 43,036,955 16,343 1,033,196 240,203 4,010,798 1,184,617 1,261,728 1,399,127	228,250 429,286 1,625,503 1,500 3,013,273 140,000 22,000 862,072 83,000 17,500 3,417,898 19,310 1,009,300 262,750 4,456,730 1,255,485 1,034,930	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 \$22,547 \$445,932 \$70,868 (\$226,798)
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Feas 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Trave//Professional Development 31 Utilities	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 22,079 210,917 416,640 17,509 113,427 6,832 810	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321 120,828 1,198	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608 2,244	21,852 36,422 131,050 0 260,239 0 5,954 11,286 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293) (11,293) (11,293) (11,293) (11,293) 5,54,017 72,995 5,4,017 72,995 114,377 0 0	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 164,968 24,494 41,291 95,797 0 0	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034 19,415 92,020 97,515 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 197,940	24,185 33,155 130,141 0 267,905 0 112,250 0 133,767 6,424 3,979 1,445 5,716 151,860 3777 197,401 0 261,297 68,061 68,828 191,258	5,666 34,580 135,205 0 257,455 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 0 3,451 324,804 135,511 51,396 120,362 20,362 0 0	12,515 33,615 130,518 0 257,390 0 1010,643 6,760 4,469 1,445 4,435 265,196 1,442 58,232 0 414,361 77,428 39,567 149,836 0 0	14,501 34,306 0 255,307 0 0 7,686 7,686 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 0 632,350 402,029 283,544 246,737 0 0	201,188 405,650 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 1,184,617 1,261,728 1,399,127 202,192	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310 1,009,300 262,750 1,255,485 1,034,930 1,624,350 585,000	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$22,547 \$445,932 \$70,868 (\$226,798) \$225,233 \$382,808
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Gontingency 33 G.O. Bond Principal	11,033 32,081 123,761 0 239,415 0 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427 6,832 810 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 0 31,431 216 326,942 26,942	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 66,987 0 301,342 35,808 134,303 116,608 134,303	21,852 36,422 131,050 0 260,239 0 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 4,545 0 0 333,871 8,850 (11,293) (3) 257,365 55,4017 72,995 114,377 0 0	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 164,968 24,494 41,291 95,797 0 0 0 949,763	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034 19,415 92,020 97,515 0 0 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 2,2,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 9,7940 0	24,185 33,155 130,141 0 0 0 11,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377 157,401 0 261,297 197,401 0 261,297 197,401 68,828 191,258 0 0 0	5,666 34,580 0 257,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511 151,396 120,362 0 0 0	12,515 33,615 130,518 0 257,390 3,303 2,295 0 101,643 6,760 4,469 1,445 1,445 265,196 1,402 58,232 0 414,361 77,428 39,567 149,836 0 0 0	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 632,350 0 632,350 0 0 632,354 228,544 246,737 0 1,635,000	201,188 405,650 1,541,885 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,195 240,203 4,010,798 1,184,617 1,261,728 1,289,127 202,192 202,192	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 50,000 17,500 150,000 3,417,898 19,310 262,750 4,456,730 1,255,485 1,034,930 1,624,350 585,000	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$22,967 (\$23,896) \$22,547 \$445,932 \$70,868 (\$225,798) \$225,233 \$382,808 \$0 \$2,019 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0 \$0
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 20 Travel/Professional Development 31 Utilities 32 G.O. Bond Principal 34 G.O. Bond Interest	11,033 32,081 123,761 0 239,415 0 0 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 22,079 210,917 416,640 17,509 1113,427 6,832 810 0 0 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321 120,828 1,198 0 0	22,046 34,660 125,905 0 244,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,188 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 4,545 0 0 333,871 8,850 (11,293) (11,293) (3) 257,365 54,017 72,995 114,377 0 0 0	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 164,968 24,494 41,291 95,797 0 0 0 949,763 0	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 273,303 271,365 2,387 12,665 2253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 0 0 0 0 0 0	24,185 33,155 130,141 0 267,905 0 112,50 0 133,767 6,424 3,979 1,445 5,716 151,860 377 157,401 0 0 261,297 (88,051 68,828 191,258 0 0 0 0 0 0 0 0 0	5,666 34,580 0 257,455 15,302 2,895 0 48,033 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511 51,396 120,362 10,365	12,515 33,615 130,518 0 257,390 3,303 2,295 0 1010,643 6,760 4,469 1,445 1,445 265,196 1,405 258,232 0 414,361 77,428 39,567 149,836 0 0 0 0 0 0 0 0 0 0	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 632,350 402,029 283,544 246,737 0 0 1,635,000 1,635,000	201,188 405,650 6,939 3,076,255 33,310 38,272 30,195 752,075 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 4,010,798 4,010,798 4,1261,728 1,184,617 1,261,728 1,184,617 1,261,728 1,184,617 1,261,728 1,399,127 202,192 1,605,000 1,929,372 920,000 657,475	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 17,500 17,500 150,000 3,417,898 19,310 1,009,300 2,62,750 4,456,730 1,255,485 1,034,930 1,624,360 585,000 1,635,000 1,931,391	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 \$22,547 \$445,932 \$70,868 (\$226,798) \$222,523 \$338,2808 \$328,2808 \$338,2808 \$338,2808 \$338,2808 \$352,019 \$35
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 29 Repairs/Maintenance 20 Travel/Professional Development 31 Utilities 32 Go.D Bond Principal 34 G.O. Bond Interest 35 Revenue Bond Principal 36 Revenue Bond Principal 36 Revenue Bond Principal 36 Revenue Bond Principal 36 Revenue Bond Principal 37 Capital Lease - Energy Mgmnt Project	11,033 32,081 123,761 0 239,415 0 0 0 0 9,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427 6,832 810 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321 120,828 1,198 0 0 0 0 0	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	10,973 29,299 120,246 0 256,998 3,364 4,545 0 0 333,871 8,850 (11,293) (3) 257,365 54,017 72,995 114,377 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 164,968 24,494 41,291 95,797 0 0 0 949,763 0 0 318,104	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 2,2,427 262,188 1,944 418,470 482 315,327 170,557 79,375 33,736 197,940 0 0 0 0 0 0 0 0 0	24,185 33,155 130,141 0 0 0 11,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 261,297 68,061 68,828 191,258 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	5,666 34,580 0 257,455 15,302 2,895 0 48,033 4,001 1,445 346,588 0 0 0 3,451 324,804 135,511 51,396 120,362 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,515 33,615 33,615 3,303 2,295 0 101,643 6,760 4,469 1,445 265,196 1,402 58,232 0 0 414,361 77,428 39,567 149,836 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 6622,350 402,029 283,544 246,737 0 1,635,000 949,609 940,000	201,188 405,650 1,541,885 3,076,255 33,310 38,272 30,195 75,2,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,788 1,184,617 1,261,728 1,399,127 202,192 2,605,000 1,929,372 9,20,000 657,475 1,018,978	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 50,000 17,500 3,417,898 19,310 1,009,300 1,009,300 1,009,310 1,255,485 1,034,930 1,624,350 585,000 1,635,500 1,931,391 920,000 613,526 857,727	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 \$22,547 \$445,932 \$70,868 (\$226,798) \$225,233 \$382,808 \$225,233 \$382,808 \$20 \$22,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$2,019 \$2,019 \$2,029 \$
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utilities 32 Contingency 33 G.O. Bond Principal 34 G.O. Bond Interest 35 Revenue Bond/ Other Interest Paid	11,033 32,081 123,761 0 239,415 0 0 0 0 9,9552 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427 6,832 810 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 2259,611 326,942 26,406 25,321 120,828 1,198 0 0 0	22,046 34,660 125,905 612 1,43,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 0 301,342 35,808 134,303 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0 0 0 0	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 333,871 8,850 (11,293) (11,293) (3) 257,365 55,4017 72,995 114,377 72,995 114,377 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,606 33,063 125,73 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 164,968 24,494 41,291 95,797 0 0 0 949,763 0 0 949,763	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 273,303 271,365 2,387 12,665 2253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 2,924 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 0 0 0 0 0 0	24,185 33,155 130,141 0 267,905 0 112,50 0 133,767 6,424 3,979 1,445 5,716 151,860 377 157,401 0 0 261,297 (88,051 68,828 191,258 0 0 0 0 0 0 0 0 0	5,666 34,580 0 257,455 15,302 2,895 0 48,033 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511 51,396 120,362 10,365	12,515 33,615 130,518 0 257,390 3,303 2,295 0 1010,643 6,760 4,469 1,445 1,445 265,196 1,405 258,232 0 414,361 77,428 39,567 149,836 0 0 0 0 0 0 0 0 0 0	14,501 34,306 0 255,307 0 0 7,686 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 6 632,350 0 632,350 0 632,350 0 632,354 422,6737 0 1,635,000 949,609 940,000 319,371	201,188 405,650 6,939 3,076,255 33,310 38,272 30,195 752,075 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 4,010,798 4,010,798 4,1261,728 1,184,617 1,261,728 1,184,617 1,261,728 1,184,617 1,261,728 1,399,127 202,192 1,605,000 1,929,372 920,000 657,475	228,250 429,286 1,625,503 1,500 3,013,273 140,000 50,000 862,072 83,000 17,500 17,500 150,000 3,417,898 19,310 1,009,300 2,62,750 4,456,730 1,255,485 1,034,930 1,624,360 585,000 1,635,000 1,931,391	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 \$22,547 \$445,932 \$70,868 (\$226,798) \$225,233 \$382,808 \$225,233 \$382,808 \$20 \$22,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$0 \$2,019 \$2,019 \$2,019 \$2,029 \$
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 29 Repairs/Maintenance 20 Travel/Professional Development 31 Utilities 32 Go.D Bond Principal 34 G.O. Bond Interest 35 Revenue Bond Principal 36 Revenue Bond Principal 36 Revenue Bond Principal 36 Revenue Bond Principal 36 Revenue Bond Principal 37 Capital Lease - Energy Mgmnt Project	11,033 32,081 123,761 0 239,415 0 0 0 0 9,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427 6,832 810 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321 120,828 1,198 0 0 0 0 0	22,046 34,660 125,905 0 243,754 612 1,467 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	10,973 29,299 120,246 0 256,998 3,364 4,545 0 0 333,871 8,850 (11,293) (3) 257,365 54,017 72,995 114,377 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 164,968 24,494 41,291 95,797 0 0 0 949,763 0 0 318,104	20,586 33,623 127,048 6,939 263,070 0 3,335 0 45,197 5,542 4,135 2,828 13,303 271,365 0 2,387 12,665 253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 197,940 0 0 0 0 0 644 4,755,746	24,185 33,155 130,141 0 0 0 11,250 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 261,297 68,061 68,828 191,258 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	5,666 34,580 0 257,455 15,302 2,895 0 48,033 4,001 1,445 34,506 3346,588 0 0 0 3,451 324,804 135,511 51,396 120,362 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,515 33,615 33,615 3,303 2,295 0 101,643 6,760 4,469 1,445 265,196 1,402 58,232 0 0 414,361 77,428 39,567 149,836 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 632,350 402,029 283,544 246,737 0 949,609 949,609 940,000 319,371 644 8,946,382	201,188 405,650 1,541,885 3,076,255 33,310 38,272 30,195 75,2,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,788 1,184,617 1,261,728 1,399,127 202,192 2,605,000 1,929,372 9,20,000 657,475 1,018,978	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 50,000 17,500 3,417,898 19,310 1,009,300 1,009,300 1,009,310 1,255,485 1,034,930 1,624,350 585,000 1,635,500 1,931,391 920,000 613,526 857,727	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$225,233 \$322,547 \$445,932 \$70,868 (\$226,798) \$225,233 \$382,808 \$225,233 \$382,808 \$0 \$22,019 \$0 \$(\$43,949) (\$161,251) \$3,850,957
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Equipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 20 Travel/Professional Development 21 Utilities 23 G.O. Bond Principal 34 G.O. Bond Interest 35 Revenue Bond Principal 36 Revenue Bond Other Interest Paid 37 Capital Lease - Energy Mgmnt Project Total Expenses:	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427 6,832 810 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 216 326,942 26,406 25,321 120,828 1,198 0 0 0 0 0 0 0 0	22,046 34,660 125,905 0 243,754 612 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 1,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0 0 0 0 0 0 0 0 0 254,495 4,847,294	10,973 29,299 120,246 0 256,998 3,364 7,306 0 449,078 5,279 4,545 0 0 333,871 8,850 0 (11,293) (3) 257,365 54,017 72,995 114,377 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,606 33,063 125,273 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 164,968 24,494 41,291 95,797 0 0 0 949,763 0 0 318,104 0 0 4,697,499	20,586 33,623 127,048 6,939 263,070 0 3,335 0 0 45,197 5,542 4,135 2,828 13,303 271,365 0 0 2,387 12,665 253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 197,940 0 0 0 0 0 644 4,755,746	24,185 33,155 130,141 0 0 0 11,250 0 0 11,250 0 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 2261,297 68,061 68,828 191,258 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	5,666 34,580 135,205 2,7,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511 324,804 135,511 324,804 135,511 324,804 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,515 33,615 33,615 3,303 2,295 0 101,643 6,760 4,469 1,445 4,435 225,196 1,402 58,232 0 414,361 77,428 39,567 149,836 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	14,501 34,306 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 632,350 402,029 283,544 246,737 0 949,609 949,609 940,000 319,371 644 8,946,382	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,798 1,184,617 1,261,728 1,399,127 202,192 1,605,000 657,475 920,000 657,475 1,018,978 54,817,723	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 17,500 3,417,898 19,310 1,009,300 262,750 4,456,730 1,255,485 1,034,930 1,624,360 585,000 1,631,391 920,000 613,526 857,727 58,668,680	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$225,233 \$322,547 \$445,932 \$70,868 (\$226,798) \$225,233 \$382,808 \$225,233 \$382,808 \$0 \$22,019 \$0 \$(\$43,949) (\$161,251) \$3,850,957
 Employer Medicare FICA ORRA Admin Costs Group Insurance-Staff Workers Compensation Educational Assistance Unemployment Compensation Ins State Retirement Match-Grants ORP Contributions (1.19%) Retirement-New Member Surcharge Employee Assistance Plan Legal Fees Contra Cservice Instruction Contract Service Retard Service Naturace Other Operating Expense Dravel/Professional Development Utilities Go. Bond Principal Go. Bond Principal Revenue Bond Other Interest Paid Capital Lease - Energy Mgmt Project Total Expenses: 	11,033 32,081 123,761 0 239,415 0 0 0 0 0 0 239,635 3,238 0 0 29,635 137,111 0 0 22,079 210,917 416,640 17,509 210,917 416,640 17,509 113,427 416,640 17,509 0 0 22,079 210,917 416,640 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 226 326,942 26,406 25,321 120,828 1,198 0 0 0 0 25,321 120,828 1,198 0 0 0 0 (\$1,825,519)	22,046 34,660 125,905 0 243,754 612 1,467 0 44,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,300 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 1,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0 0 0 0 0 0 0 0 0 254,495 4,847,294	10,973 29,299 120,246 0 256,998 3,364 7,306 0 449,078 5,279 4,545 0 0 333,871 8,850 0 (11,293) (3) 257,365 54,017 72,995 114,377 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,606 33,063 125,73 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (486) 0 164,968 24,494 41,291 95,797 0 0 0 949,763 0 318,104 0 4,697,499 \$8,254,494	20,586 33,623 127,048 6,939 263,070 0 3,335 0 0 45,197 5,542 4,135 2,828 13,303 271,365 0 0 2,387 12,665 253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 4,901 50,047 6,547 3,509 1,445 22,427 262,188 1,944 418,470 482 315,327 170,557 79,375 31,736 197,940 0 0 0 0 0 644 4,755,746	24,185 33,155 130,141 0 0 0 11,250 0 0 11,250 0 0 133,767 6,424 3,979 1,445 5,716 151,860 377 197,401 0 2261,297 68,061 68,828 191,258 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	5,666 34,580 135,205 2,7,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 3,451 324,804 135,511 324,804 135,511 324,804 135,511 324,804 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,515 33,615 33,615 3,303 2,295 0 101,643 6,760 4,469 1,445 4,435 225,196 1,402 58,232 0 414,361 77,428 39,567 149,836 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 0 632,350 402,029 283,544 246,737 0 1,635,000 949,609 940,000 319,371 644 8,946,382	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 752,075 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,798 1,184,617 1,261,728 1,399,127 202,192 1,605,000 657,475 920,000 657,475 1,018,978 54,817,723	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 17,500 3,417,898 19,310 1,009,300 262,750 4,456,730 1,255,485 1,034,930 1,624,360 585,000 1,631,391 920,000 613,526 857,727 58,668,680	\$27,062 \$23,636 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 \$9,729 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$225,233 \$322,547 \$445,932 \$70,868 (\$226,798) \$225,233 \$382,808 \$225,233 \$382,808 \$0 \$22,019 \$0 \$(\$43,949) (\$161,251) \$3,850,957
12 Employer Medicare 13 FICA 14 OBRA Admin Costs 15 Group Insurance-Staff 16 Workers Compensation 17 Educational Assistance 18 Unemployment Compensation Ins 19 State Retirement Match-Grants 20 ORP Contributions (1.19%) 21 Retirement-New Member Surcharge 22 Employee Assistance Plan 23 Legal Fees 24 Contract Service 25 Instruction Contract Service 26 Quipment 27 Insurance 28 Other Operating Expense 29 Repairs/Maintenance 30 Travel/Professional Development 31 Utillites 32 Gonigneny 33 G.O. Bond Principal 34 Go.D Bond Principal 35 Revenue Bond/ Other Interest Paid 37 Capital Lease - Energy Mgmnt Project Total Expenses: Net Revenues/(Expenses): Cash on Hand - All Accounts:	11,033 32,081 123,761 0 239,415 7,386 0 0 69,952 5,629 3,238 0 0 29,695 137,111 0 0 22,079 210,917 416,640 17,509 113,427 416,640 17,509 113,427 6,832 810 0 0 0 0 0 2 47,483 3,962,363	20,703 34,795 127,075 0 241,277 37 0 0 44,537 5,834 4,210 2,828 7,212 259,611 0 31,431 226 326,942 26,406 25,321 120,828 1,198 0 0 0 0 2,859 3,766,663	22,046 34,660 125,905 0 243,754 612 0 46,497 5,839 4,922 1,414 19,489 170,079 0 60,987 0 301,342 35,808 134,303 116,608 2,244 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	21,852 36,422 131,050 0 260,239 0 5,954 11,286 46,198 6,286 5,386 1,414 12,502 321,359 1,238 144,602 12,475 342,367 153,382 259,662 107,242 0 0 0 0 0 0 0 0 0 0 5,54,495 4,847,294 \$2,743,896 \$9,516,270.05	10,973 29,299 120,246 0 256,998 3,364 7,306 0 49,078 5,279 4,545 0 0 0 333,871 8,850 (11,293) (3) 257,365 54,017 72,995 114,377 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	12,606 33,063 125,73 0 257,909 0 846 6,321 43,038 5,534 3,698 1,414 (26,271) 272,736 0 (485) 0 (485) 0 (485) 0 (485) 0 (486) 0 (486) 0 0 164,968 224,494 41,291 95,797 0 0 0 318,104 0 0 318,104 0 0 318,104 0 949,763 9 949,763 0 0 318,104 0 0 5,524,494 530,998,422,93 \$0	20,586 33,623 127,048 6,939 263,070 0 3,335 0 0 45,197 5,542 4,135 2,828 13,303 271,365 0 0 2,387 12,665 253,034 19,415 92,020 97,515 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	24,523 36,051 134,114 0 275,535 3,306 4,901 50,047 4,901 50,047 4,901 50,047 4,901 50,047 4,901 50,047 4,901 50,047 4,901 50,047 4,901 50,047 10,527 10,557 10,577 5,31,736 197,940 0 0 0 644 4,755,745	24,185 33,155 130,141 0 267,905 0 0 112,250 0 0 133,767 6,424 3,979 1,445 5,716 151,860 3777 197,401 0 261,297 68,061 0 0 261,297 68,064 191,258 0 0 0 0 0 0 0 0 0 0 0 0 0	5,666 34,580 135,205 2,7,455 15,302 2,895 0 48,033 6,935 4,001 1,445 24,506 346,588 0 0 0 0 3,451 324,804 135,511 324,804 135,511 324,804 135,511 0,362 0 0 0 0 0 0 0 0 2,55,83 4,404,858	12,515 33,615 33,615 3,303 2,275 0 101,643 6,760 4,469 1,445 4,435 225,196 1,402 58,232 0 414,361 77,428 39,567 39,567 149,836 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0 0	14,501 34,306 131,549 0 255,307 0 0 7,686 74,088 6,662 4,828 1,600 35,229 244,992 2,533 109,386 0 0 632,350 402,029 283,544 246,737 0 1,635,000 949,609 940,000 319,371 644 8,946,382 (\$7,854,026) Revenues include	201,188 405,650 1,541,885 6,939 3,076,255 33,310 38,272 30,195 73,271 50,920 17,279 148,244 3,036,955 16,343 1,033,196 240,203 4,010,798 1,184,617 1,261,728 1,399,127 202,192 1,605,000 657,475 1,018,978 54,817,723 \$7,712,813 Board Budgetee	228,250 429,286 1,625,503 1,500 50,000 22,000 862,072 83,000 17,500 150,000 3,417,898 19,310 1,009,300 262,750 4,456,730 1,625,485 1,034,930 1,624,360 585,000 1,631,321 920,000 613,525 857,727 58,668,680 \$2,531,320	\$27,062 \$23,636 \$83,618 (\$5,439) (\$62,982) \$106,690 \$11,728 (\$8,195) \$109,997 (\$920) \$221 \$1,756 \$380,943 \$2,967 (\$23,896) \$22,547 \$445,932 \$70,868 \$225,233 \$382,808 \$225,233 \$382,808 \$20 (\$43,949) (\$161,251) \$3,850,957 \$5,181,494

LEE COLLEGE DISTRICT Y 2019 Unrestricted Actual/Projected Cumulativ

	FY 2019 Unrestricted Actual/Projected Cumulative													
	Actual	Actual	Actual	Actual	Actual	Actual	Actual	Projected	Projected	Projected	Projected	Projected		Variance
Revenues	September-18	October-18		December-18	January-19	February-19	March-19	April-19	May-19	June-19	July-19	August-19	2019 Budget	to Budget
1 Tuition-Resident In- District	\$2,169,336	\$2,267,274	\$3,122,353	\$3,649,931	\$4,254,575	\$4,282,498	\$4,325,427	\$4,821,050	\$4,926,145.72	\$4,996,130	4,930,721.26	\$4,900,924	\$5,072,922	(\$171,998)
2 Tuition-Out of District	\$2,021,807	\$2,039,221	\$2,994,787	\$3,496,169	\$3,821,390	\$3,818,184	\$3,815,900	\$4,381,495	\$4,537,181.23	\$4,566,204	4,544,630.84	\$4,539,745	\$4,332,270	\$207,475
3 Tuition-Non-Resident	\$188,419	\$192,726	\$271,610	\$321,930	\$359,936	\$360,602	\$358,249	\$391,534	\$398,976.38	\$402,657	404,375.15	\$401,940	\$369,322	\$32,618
4 Tuition -Dual Credit	\$390,750	\$392,375	\$603,325	\$717,750	\$719,625	\$719,750	\$720,000 (\$1,447,460)	\$724,471 (\$1,583,219)	\$834,590.90 (\$1,672,616.29)	\$1,001,697 (\$1,686,707)	1,041,368.26 (1,687,028.92)	\$1,070,266 (\$1,685,903)	\$588,200 (\$1,242,154)	\$482,066 (\$443,749)
5 Tuition Waivers 6 TPEG Transfers-Resident	(\$718,504) \$0	(\$724,436) \$0	(\$1,065,366) (\$88,262)	(\$1,353,677) (\$88,262)	(\$1,438,620) (\$88,262)	(\$1,443,171) (\$158,885)	(\$1,447,480) (\$158,885)	(\$1,585,219)	(\$199,684.00)	(\$1,686,707)	(199,684.00)	(\$220,105)	(\$195,746)	(\$24,359)
7 TPEG Transfers-Non-Resident	\$0	\$0	(\$132,569)	(\$132,569)	(\$132,569)	(\$250,840)	(\$250,840)	(\$250,840)	(\$286,856.00)	(\$286,856)	(286,856.00)	(\$293,506)	(\$210,082)	(\$83,424)
8 Repeat Course Fee	\$56,015	\$57,290	\$74,630	\$95,540	\$113,645	\$112,540	\$112,625	\$128,080	\$135,280.86	\$137,627	136,332.74	\$136,090	\$119,672	\$16,419
9 Student Service Fees	\$127,233	\$128,912	\$183,916	\$218,153	\$240,572	\$240,425	\$240,149	\$280,537	\$294,496.78	\$296,965	295,316.49	\$295,255	\$287,238	\$8,017
10 Registration Fees	\$283,997	\$292,027	\$404,016	\$475,086	\$544,726	\$547,386	\$548,756	\$640,671	\$676,002.49	\$697,278	694,028.12	\$693,926	\$667,831	\$26,095
11 Building Use Fees	\$996,662	\$1,008,913	\$1,455,131	\$1,721,795	\$1,883,113	\$1,881,319	\$1,880,326	\$2,144,868	\$2,230,616.49	\$2,243,975	2,243,791.57	\$2,243,482	\$2,058,290	\$185,192
12 International Education Fee	\$10,438	\$10,588	\$15,022	\$17,821	\$19,717	\$19,707	\$19,684	\$23,341	\$24,649.60	\$24,877	24,889.22	\$24,884	\$24,177	\$707
13 Laboratory Fees	\$318,454	\$321,150	\$447,693	\$538,284	\$576,470	\$575,375	\$575,871	\$627,169	\$645,009.04	\$646,017	642,993.12	\$643,159	\$692,180	(\$49,021)
14 Learning Technology Fee (Spring 2018)	\$260,903	\$264,658	\$375,508	\$445,478	\$492,883	\$492,643	\$492,078	\$645,139	\$700,019.55	\$709,550	702,991.96	\$702,793	\$589,612	\$113,181
15 Refund -Student Fees	\$0	\$0	\$0	\$1,008	(\$1,355)	(\$1,364)	(\$1,345)	(\$1,177)	(\$1,161.66)	(\$1,157)	(1,257.62)	(\$1,259)	\$608	(\$1,867)
16 Other Student Fees	\$87,421	\$100,461	\$140,713	\$175,680	\$199,242	\$208,710	\$227,175	\$248,500	\$272,758.60	\$282,998	295,002.56	\$305,398	\$276,333	\$29,065
17 State Appropriations - Core	\$81,649	\$163,298	\$227,937	\$292,576	\$292,576	\$292,576	\$357,215	\$421,854	\$486,493.00	\$551,132	615,771.00	\$680,410	\$680,410	\$0
18 State Appropriations - Student Success	\$99,587	\$199,174	\$278,014	\$356,854	\$356,854	\$356,854	\$435,606	\$514,358	\$593,109.84	\$671,862	750,613.73	\$830,293	\$829,894	\$399
19 State Appropriations - Contact Hours	\$1,009,428	\$2,018,856	\$2,817,986	\$3,617,116	\$3,617,116	\$3,617,116	\$4,416,246	\$5,221,333	\$6,026,419.27	\$6,831,506	7,636,592.55	\$8,378,976	\$8,412,094	(\$33,118)
20 District Taxes - Maint. & Operations	\$23,072	\$112,518	\$673,055	\$5,149,407	\$18,706,568	\$30,273,021	\$30,551,515	\$30,631,515	\$30,681,515.00	\$30,731,515	30,781,515.00	\$30,831,515	\$30,649,027	\$182,488
21 District Taxes - G.O. Bond Prin. & Interest	\$3,475	\$16,947	\$73,173	\$589,209	\$2,152,379	\$3,487,134	\$3,516,406	\$3,543,040	\$3,560,887.49	\$3,580,434	3,588,975.71	\$3,601,162	\$3,536,198	\$64,964
22 Workforce/CE Revenues	\$211,893	\$609,591	\$673,169	\$740,964	\$913,611	\$942,892	\$999,842	\$1,058,468	\$1,245,087.81 \$1,656,593.42	\$1,309,739 \$1,656,593	1,352,198.70 1,656,593.42	\$1,444,074 \$1,656,593	\$1,469,869 \$1,137,125	(\$25,795) \$519,469
23 Revenue in Lieu of Taxes (PILOT/FTZ)	\$0	\$0	\$1,656,593	\$1,656,593	\$1,656,593 \$399,127	\$1,656,593 \$504,188	\$1,656,593 \$703,938	\$1,656,593 \$771,886	\$821,028.85	\$900,945	954,678.72	\$1,036,595	\$903,969	\$113,816
24 Other Revenues 25 Interest Income	\$100,999 \$8,235	\$184,221 \$16,651	\$277,046 \$24,327	\$347,180 \$44,981	\$86,668	\$163,321	\$241,533	\$263,620	\$283,611.19	\$301,696	319,625.99	\$332,637	\$150,742	\$181,895
Total Revenues:	\$7,731,269	\$9,672,413	\$15,503,806	\$23,094,996	\$39,746,579	\$52,698,573	\$54,336,602	\$57,145,402		\$60,366,992	\$61,438,180	\$62,530,536	\$61,200,000	\$1,330,536
	\$1,102,200	+2,012,125	+==,===,===	+==,== .,===	,,	+//	11 12 11 12	1-1-1-1	,,			,,,		Variance to
Expenses	September-18	October-18	November-18	December-18	January-19	February-19	March-19	April-19	May-19	June-19	July-19	August-19	2019 Budget	Budget
1 Salaries-Faculty	\$1,050,527	\$2,106,657	\$3,159,329	\$4,229,191	\$5,276,572	\$6,318,366	\$7,371,541	\$8,479,887	\$9,606,882.82	\$10,847,884	\$12,045,400	\$13,229,720	\$13,874,513	\$644,793
2 Salaries-Faculty PT/Overload	\$173,708	\$552,603	\$931,848	\$1,450,182	\$1,477,452	\$1,762,979	\$2,069,232	\$2,449,599	\$2,688,772.80	\$2,843,541	\$3,013,658	\$3,204,875	\$3,476,608	\$271,733
3 Overtime	\$0	\$1,118	\$2,902	\$5,994	\$18,470	\$20,319	\$29,547	\$36,880	\$44,213.29	\$51,547	\$58,880	\$66,213	\$88,000	\$21,787
4 Stipends	\$25,074	\$46,992	\$68,668	\$164,951	\$187,477	\$216,332	\$230,097	\$267,281	\$304,465.83	\$341,651	\$378,835	\$416,020	\$446,216	\$30,196
5 Salaries-Administrative Suppor	\$504,938	\$1,001,793	\$1,497,537	\$2,004,896	\$2,496,763	\$2,989,443	\$3,486,776	\$4,031,417	\$4,581,177.97	\$5,139,203	\$5,678,273	\$6,231,661	\$6,884,232	\$652,571
6 PT Salaries-Admin Support	\$15,212	\$31,005	\$47,287	\$60,896	\$72,851	\$87,362	\$101,733	\$124,445	\$142,595.30	\$160,840	\$175,359	\$198,771	\$206,958	\$8,187
7 Salaries-Classified Staff	\$289,343	\$576,489	\$861,229	\$1,143,496	\$1,428,770	\$1,710,892	\$1,996,761	\$2,316,129	\$2,630,812.71	\$2,942,977	\$3,251,595	\$3,564,874	\$3,902,781	\$337,907
8 PT Salaries-Classified Staff	\$53,713	\$117,469	\$180,113	\$233,734	\$272,944	\$328,870	\$388,015	\$468,754	\$545,616.88	\$629,877	\$713,356	\$812,069	\$921,359	\$109,290
9 Salaries-Service Staff	\$147,421	\$295,537	\$445,932	\$598,619	\$752,315	\$902,279	\$1,052,998	\$1,248,239	\$1,444,498.85	\$1,642,138	\$1,834,937	\$2,022,892	\$2,407,076	\$384,184
10 PT Salaries-Service Staff	\$7,429	\$21,047	\$33,835	\$48,604	\$63,607	\$77,780	\$94,379	\$110,200	\$127,509.05	\$147,827	\$161,533	\$179,163	\$195,146	\$15,983
11 Salaries-Student Assistants	\$11,033	\$31,736	\$53,782	\$75,634	\$86,607	\$99,213	\$119,799	\$144,321	\$168,506.72	\$174,173	\$186,687	\$201,188	\$228,250	\$27,062
12 Employer Medicare	\$32,081	\$66,876	\$101,536	\$137,958	\$167,257	\$200,320	\$233,943	\$269,994	\$303,148.43	\$337,729	\$371,344	\$405,650	\$429,286	\$23,636
13 FICA	\$123,761	\$250,836	\$376,741	\$507,791	\$628,037	\$753,310	\$880,358	\$1,014,473	\$1,144,613.27	\$1,279,818	\$1,410,336	\$1,541,885	\$1,625,503	\$83,618
14 OBRA Admin Costs	\$0	\$0	\$0	\$0	\$0	\$0	\$6,939	\$6,939	\$6,939.00	\$6,939	\$6,939	\$6,939	\$1,500	(\$5,439)
15 Group Insurance-Staff	\$239,415	\$480,692	\$724,446 \$8,035	\$984,685	\$1,241,683 \$11,399	\$1,499,592 \$11,399	\$1,762,662 \$11,399	\$2,038,197	\$2,306,102.56 \$14,704.93	\$2,563,557 \$30,007	\$2,820,948 \$33,310	\$3,076,255 \$33,310	\$3,013,273 \$140,000	(\$62,982) \$106,690
16 Workers Compensation 17 Educational Assistance	\$7,386 \$0	\$7,423 \$0	\$1,467	\$8,035 \$7,421	\$11,395	\$11,595	\$18,908	\$14,705 \$21,832	\$33,081.80	\$35,977	\$38,272	\$38,272	\$50,000	\$11,728
18 Unemployment Compensation Ins	\$0	\$0	\$1,467	\$11,286	\$11,286	\$17,607	\$17,607	\$22,508	\$22,508.23	\$22,508	\$22,508	\$30,195	\$22,000	(\$8,195)
19 State Retirement Match-Grants	\$69,952	\$114,489	\$160,986	\$207,184	\$256,262	\$299,300	\$344,497	\$394,544	\$528,310.77	\$576,344	\$677,987	\$752,075	\$862,072	\$109,997
20 ORP Contributions (1.19%)	\$5,629	\$11,463	\$17,302	\$23,588	\$28,867	\$34,401	\$39,943	\$46,490	\$52,913.90	\$59,849	\$66,609	\$73,271	\$83,000	\$9,729
21 Retirement-New Member Surcharge	\$3,238	\$7,448	\$12,370	\$17,756	\$22,301	\$25,999	\$30,134	\$33,643	\$37,621.86	\$41,623	\$46,092	\$50,920	\$50,000	(\$920)
22 Employee Assistance Plan	\$0	\$2,828	\$4,242	\$5,656	\$5,656	\$7,070	\$9,898	\$11,343	\$12,788.37	\$14,234	\$15,679	\$17,279	\$17,500	\$221
23 Legal Fees	\$29,695	\$36,907	\$56,396	\$68,898	\$68,898	\$42,627	\$55,930	\$78,357	\$84,073.18	\$108,579	\$113,015	\$148,244	\$150,000	\$1,756
24 Contract Service	\$137,111	\$396,722	\$566,801	\$888,160	\$1,222,031	\$1,494,767	\$1,766,132	\$2,028,320	\$2,180,179.74	\$2,526,767	\$2,791,963	\$3,036,955	\$3,417,898	\$380,943
25 Instruction Contract Service	\$0	\$0	\$0	\$1,238	\$10,088	\$10,088	\$10,088	\$12,032	\$12,408.46	\$12,408	\$13,810	\$16,343	\$19,310	\$2,967
26 Equipment	\$22,079	\$53,510	\$114,497	\$259,099	\$247,806	\$247,320	\$249,707	\$668,177	\$865,577.64	\$865,578	\$923,810	\$1,033,196	\$1,009,300	(\$23,896)
27 Insurance	\$210,917	\$211,133	\$211,133	\$223,608	\$223,605	\$223,605	\$236,270	\$236,752	\$236,752.23	\$240,203	\$240,203	\$240,203	\$262,750	\$22,547
24 Other Operating Expense	\$416,640	\$743,582	\$1,044,924	\$1,387,291	\$1,644,656	\$1,809,624	\$2,062,658	\$2,377,985	\$2,639,282.22	\$2,964,086	\$3,378,448	\$4,010,798	\$4,456,730	\$445,932
29 Repairs/Maintenance	\$17,509	\$43,915	\$79,723	\$233,105	\$287,122	\$311,616	\$331,031	\$501,588	\$569,648.61	\$705,160	\$782,588	\$1,184,617	\$1,255,485	\$70,868
30 Travel/Professional Development	\$113,427	\$138,748	\$273,051	\$532,713	\$605,708	\$646,999	\$739,019	\$818,394	\$887,222.16	\$938,618	\$978,184		\$1,034,930	(\$226,798)
31 Utilities	\$6,832	\$127,660	\$244,268	\$351,510	\$465,887	\$561,684	\$659,199	\$690,935	\$882,192.96	\$1,002,554	\$1,152,390	\$1,399,127	\$1,624,360	\$225,233
32 Contingency 25 G.O. Bond Principal	\$810 \$0	\$2,008	\$4,252 \$0	\$4,252 \$0	\$4,252	\$4,252 \$0	\$4,252	\$202,192 \$0	\$202,191.62 \$0.00	\$202,192 \$0	\$202,192 \$0	\$202,192 \$1,635,000	\$585,000 \$1,605,000	\$382,808 (\$30,000)
34 G.O. Bond Interest	\$0	\$0	\$0	\$0	\$0	\$949,763	\$949,763	\$949,763	\$949,763.00	\$949,763	\$949,763	\$1,835,000	\$1,931,391	\$32,019
35 Revenue Bond Principal	\$0	\$0	\$0	\$0	\$0	\$949,765	\$949,763	\$949,763	\$949,783.00	\$949,765	\$949,703	\$940,000	\$920,000	(\$20,000)
36 Revenue Bond / Other Interest Paid	\$0	\$0	\$0	\$0	\$0	\$318,104	\$318,104	\$318,104	\$318,104.00	\$318,104	\$318,104	\$637,475	\$613,526	(\$23,949)
37 Capital Lease - Energy Mgmnt Project	\$247,483	\$250,342	\$250,986	\$505,481	\$505,481	\$505,481	\$760,619	\$761,263	\$761,907.06	\$1,017,690	\$1,018,334	\$1,018,978	\$857,727	(\$161,251)
Total Expenses:	\$3,962,363	\$7,729,026	\$11,535,616	\$16,382,910	\$19,806,835	\$24,504,334	\$28,439,936	\$33,195,683	\$37,337,088.22	and the second se		\$54,817,723	\$58,668,680	\$3,850,957
Net Revenues/(Expenses):	\$3,768,906	\$1,943,387	\$3,968,190	\$6,712,086		\$28,194,239	\$25,896,666	\$23,949,719	\$21,533,067.37		\$15,566,839	\$7,712,813	\$2,531,320	\$5,181,494
33 Board Designated Surplus	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0.00	\$0	\$0	\$0	\$2,211,320	(\$2,211,320)
33 Board Designated Insurance Fund	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0.00	\$0	\$0	\$0	\$320,000	(\$320,000)

LEE COLLEGE DISTRICT Detail of Other Student Fees and Other Revenues March-19

	Other Student	Fees			Other Revenues	
103700	Parking Fees		130.00	105300	Recovery of Indirect Costs	146.82
103960	MACS Certificate		1,242.00	105990	Miscellaneous Income	162,983.93
103970	Welding Gases Fee		2,760.00	107010	Duplicate Receipts	35.00
103980	A/C Lab Manual Fee		920.00	107100	Gifts - Unrestricted	1.00
104002	TSI Assessment Test Fee		840.00	107110	Rental Fees-Campus Facilities	5,740.20
104003	Testing Center Fees		165.00	108100	Sales and Services-Cosmetology	1,542.90
104100	Installment Fees		-	108200	Returned Check Fees	180.00
104101	Late installment Fees		6,030.00	108210	Commissions-Vending	387.88
104310	Liability Insurance Fees		(18.00)	108230	Commissions - Follett	6,825.99
104600	Advance Standing Fees		-	108350	Sales-Cash Sales	0.78
104700	Graduation Fee		-	108900	Box Office Receipts	7,457.50
104750	Transcript Fees		1,987.66	109200	Food Sales	14,447.69
104800	Library Fines		10.30		Total:	\$199,749.69
104820	Background Check Fee		-			<u>_</u>
107013	Veteran's Handling Fee		3,360.00			
107015	Nursing Mobility Exams		1,037.80			
104500	Schedule Change Fees		-			
		Total:	\$18,464.76			

LEE COLLEGE DISTRICT Detail of Other Operating Expenses March-19

Other Operating Expenses					
125200	Tax Appraisal District	66,395.25			
125800	Athletic Officials	840.00			
131000	Supplies	75,485.45			
131100	Classroom Supplies	3,191.59			
131150	Printing/Copier Supplies	(388.75)			
131190	Computerized Testing	19,891.25			
131300	Postage	285.95			
133500	Supplies-Gasoline & Diesel	(677.45)			
136550	Rentals	10,255.97			
138100	Cash Overage/Shortage	(0.36)			
138200	Advertising	5,842.16			
138210	Promotional Items	380.73			
138250	Public Relations	1,200.00			
138300	Institutional Memberships	1,085.00			
138500	Other Cost (Bank Services)	10,804.24			
138501	BEAC	900.00			
150900	Library Books	9,738.31			
150910	Library Periodicals	2,240.37			
150920	Library-Electronic Database	3,278.67			
160300	CGS-Print Shop	3,076.44			
160310	Print Shop - Chgbacks	(1,284.49)			
160360	Cost of Goods - Food	11,048.82			
160380	Cost of Goods - Nonfood	1,148.09			
180100	Scholarships (GT=T&F-Adult)	28,296.49			
	Total Operating Expense	253,033.73			

LEE COLLEGE DISTRICT AUXILIARY SERVICES REVENUES AND EXPENSES

March-19

Cumulative

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

1	By Acco	unt Type	
			Revenues
103200	Student Service Fees	-	\$240,148.65
107110	Rental Fees-Campus Facilities		\$33,067.34
108200	Returned Check Fees		\$1,470.00
108210	Commissions-Vending		\$10,065.60
108230	Commissions - Follett		\$158,397.14
108300	Sales-Discounts		\$3.86
108350	Sales-Cash Sales		\$0.00
108800	Fundraising Revenues		(\$890.00)
109200	Food Sales		\$144,883.60
		Total:	\$587,146.19

	Expenses
111000 Salaries-Faculty	\$27,606.70
111020 Salaries-Faculty PT/Overload	\$3,850.56
111030 Overtime	\$1,374.77
111035 Stipends	\$6,776.44
113000 Salaries-Administrative Support	\$74,296.74
114000 Salaries-Classified Staff	\$63,296.30
114020 PT Salaries-Classified Staff	\$11,626.16
114520 PT Salaries-Service Staff	\$8,799.52
115000 Salaries-Student Assistants	\$11,581.17
121000 Employer Medicare	\$2,708.09
121100 FICA	\$10,528.56
121200 Group Insurance-Staff	\$28,742.73
122200 State Retirement Match-Grants	\$12,174.96
125800 Athletic Officials	\$20,180.00
126100 Contract Service	\$87,615.03
131000 Supplies	\$35,159.45
136350 Insurance-Other	\$38,882.84
136600 Rental	\$19,483.50
138100 Cash Overage/Shortage	(\$42.02)
138300 Institutional Memberships	\$3,389.10
138500 Other Cost	\$1,816.67
138800 Rollover Fundraising	\$0.00
139100 Utilities-Electricity	\$5,124.04
139200 Utilities-Water/Sewage/Refuge	(\$90.74)
141100 Travel	\$5,030.05
141350 Travel-Recruitment	\$18,556.93
143100 Travel-Student	\$56,765.09
160360 Cost of Goods - Food	\$68,454.71
160380 Cost of Goods - Nonfood	\$7,520.51
180100 Scholarships (GT=T&F-Adult)	\$317,596.82
189100 Contingency	\$810.00
т	otal: \$949,614.68

Net Revenues/(Expenses):

(\$362,468.49)

By Pro	gram
	Revenues
Anime Club	\$0.00
Arena Concessions	\$7,106.36
Basketball	\$0.00
Bookstore	\$158,397.14
Criminal Justice Club	\$0.00
Facility and Event Managemen	
Insufficient Checks	\$1,470.00
Kinesiology Club	\$0.00
LC Booster Club	\$0.00
Music Activities	\$0.00
OHANA	\$0.00
Phi Theta Kappa Phoenix Women Rising	\$0.00 \$0.00
	1. · · · · · · · · · · · · · · · · · · ·
Rebel Roost-Food Service	\$137,781.10
Rotaract	\$0.00
Student Government Student Honors Council	\$0.00
	\$0.00
Student Service Fees	\$240,148.65
Student Veteran's Honors Club	
Table Top Game Club	\$0.00
Texas Nursing Students	\$0.00
Vending Machines	\$10,065.60 -\$890.00
Volleyball Wahh Casistu	
Webb Society	\$0.00
Women in Manufacturing	\$0.00
	otal:\$587,146.19
	Expenses
Academic Scholarships	\$21,568.00
Anime Club	\$1,600.11
Arena Concessions	\$7,284.27
Athletic Administration	\$123,013.67
Athletic Trainer	\$23,399.05
Basketball	\$253,207.36
Bookstore	\$0.00
CAB-Campus Activity Board	\$18,724.34
Computer Maintenance	\$0.00
Criminal Justice Club	\$0.00
Facility and Event Managemer	
Institutional Public Relation	\$277.75
Kinesiology Club	\$0.00
LC Booster Club	\$0.00
Lee College Classic	\$0.00
Music Activities	\$0.00
Phi Theta Kappa	\$0.00
Rebel Recreation	\$16,925.67
Rebel Roost-Food Service	\$166,913.04
Rotaract	\$0.00
Student Activities	\$91,695.18
Student Government	\$347.97
Student Honors Council	\$0.00
Tennis Club	\$0.00
Texas Nursing Students	\$0.00
Theatre Arts Scholarships	\$16,400.00
Vocational Scholarships	\$6,042.00
Volleyball	\$199,651.46
Webb Society	\$0.00
Women in Manufacturing	\$0.00
Te	otal: \$949,614.68
N	1

Net Revenues/(Expenses): (\$362,468.49)

LEE COLLEGE DISTRICT Athletic Expenses - Year-to-Date March-19

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

By Account	t Type
	Expenses
111000 Salaries-Faculty	\$27,606.70
111020 Salaries-Faculty PT/Overload	\$3,850.56
111030 Overtime	\$1,374.77
111035 Stipends	\$6,776.44
114000 Salaries-Classified Staff	\$44,745.04
114020 PT Salaries-Classified Staff	\$7,661.79
121000 Employer Medicare	\$1,314.60
121100 FICA	\$5,115.86
121200 Group Insurance-Staff	\$11,437.61
122200 State Retirement Match-Grants	\$5,725.92
125800 Athletic Officials	\$20,180.00
126100 Contract Service	\$29,444.68
131000 Supplies	\$20,039.39
136350 Insurance-Other	\$38,882.84
136600 Rental	\$19,483.50
138300 Institutional Memberships	\$3,389.10
138500 Other Cost	\$1,816.67
139100 Utilities-Electricity	\$5,033.30
141100 Travel	\$2,069.99
141350 Travel-Recruitment	\$18,556.93
143100 Travel-Student	\$51,179.03
180100 Scholarships (GT=T&F-Adult)	\$273,586.82
Т	otal: \$599,271.54

By		
		Expenses
Athletic Administration		\$123,013.67
Athletic Trainer		\$23,399.05
Basketball		\$253,207.36
Volleyball		\$199,651.46
•	Total:	\$599,271.54

LEE COLLEGE DISTRICT WORKFORCE AND COMMUNITY DEVELOPMENT REVENUES AND EXPENSES March-19

NOTE: All amounts shown are included in the Operating Revenues and Expenses Totals

By Account Typ	pe
	Revenues
101080 State Appropriations	\$0.00
104750 Transcript Fees	\$2.00
105110 CE-Health Care Revenues	(\$25.00)
105140 CE-Adult Learning Center	\$69.00
105200 CONTRACT TRAINING REVENUE	\$1,160,970.05
108800 Fundraising Revenues	\$0.00
Total:	\$1,161,016.05

	Expenses
111020 Salaries-Faculty PT/Overload	\$204,568.00
111030 Overtime	50.06
111035 Stipends	999.97
113000 Salaries-Administrative Suppor	\$305,353.38
113020 PT Salaries-Admin Support	(\$2,115.20)
114000 Salaries-Classified Staff	\$116,485.59
114020 PT Salaries-Classified Staff	\$38,675.27
115000 Salaries-Student Assistants	\$7,186.61
126100 Contract Service	\$62,042.60
126200 Instruction Contract Service	\$10,088.00
131000 Supplies	\$8,825.04
131100 Classroom Supplies	\$19,919.55
131150 Printing/Copier Supplies	\$21.67
131300 Postage	\$22.15
131900 Non-Capitalized Equipment	\$936.40
132150 Telephone Expense	\$0.00
138200 Advertising	\$11,712.41
138210 Promotional Items	\$420.00
138250 Public Relations	\$303.47
138300 Institional Membership	\$5,000.00
138500 Other Cost	\$444.57
138600 CE-TEST/BOOKS	\$3,705.78
138800 Rollover Fundraising	\$0.00
141100 Travel	\$5,526.03
142100 Travel-Professional Developmen	\$0.00
143100 Travel-Student	\$335,574.81
189100 Contingency	\$0.00
Total:	\$1,135,746.16
//=	425.262.02

Net Revenues/(Expenses): \$25,269.89

By Program	
	Revenues
Advanced Jazz Ensemble	\$350.00
Baytown Community Band	\$0.00
CE_Professional Develp	\$51,352.91
CE-Adult Learning Center	\$1,200.00
CE-Basketball Camp	\$0.00
CE-Baytown Symphony	\$840.00
CE-Healthcare	(\$25.00)
CE-Leisure Learning	\$22,928.00
CE-Senior Citizens	\$615,798.00
CE-Vocational Funded	\$0.00
CE-Volleyball Camp	\$0.00
EMT Fire Science	\$0.00
Energy Venture Camp	\$0.00
W&CD Assessment	\$12,185.00
W&CD Business Operations	\$2.00
W&CD Fieldbus	\$0.00
W&CD Healthcare	\$76,891.00
W&CD Indust. Contract Training	\$160,685.00
W&CD Industrial Open Enrollmen	\$218,809.14
State Appropriations	\$0.00
Total:	\$1,161,016.05
	\$1,101,010.05
	Expenses
CE_Professional Develp	\$0.00
CE-Administration	\$75,404.69
CE-Adult Learning Center	\$0.00
CE-Basketball Camp	\$0.00
CE-Leisure Learning	\$1,980.08
CE-Senior Citizens	\$336,912.13
CE Professional Develp	\$10,432.76
CE-Vocational Funded	\$0.00
CE-Volleyball Camp	\$0.00
EMT Fire Science	\$360.00
Energy Venture Camp	\$1,046.86
	\$3,620.00
CE Installment Payment Fees Advanced Technician Training	\$12,696.98
W&CD Assessment	\$3,837.50
W&CD Business Operations	\$171,605.35
W&CD Corporate Services	\$162,616.48
W&CD Fieldbus	\$2,000.00
W&CD Healthcare	\$19,373.62
W&CD Indust. Contract Training	\$69,882.89
W&CD Industrial Open Enrollmen	\$130,051.78
W&CD Other Contract Training	\$0.00
Workforce/Comm Development	\$133,925.04
Total:	\$1,135,746.16

Net Revenues/(Expenses): \$25,269.89

LEE COLLEGE DISTRICT RESTRICTED FEDERAL PROGRAMS March-19

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

Federal Grants/Contract	s	Federal Grants/Contrac	ts	Variance
Revenues		Expenses		Over/ <mark>(Under)</mark>
Direct Loans 2019	\$1,190,670.56	Direct Loans 2019	\$1,688,445.68	(\$497,775.12)
Direct Loans 2018	\$994.00	Direct Loans 2018	(\$994.00)	\$1,988.00
DOL H-1B Ready to Work Grant	\$310,556.79	DOL H-1B Ready to Work Grant	\$353,312.03	(\$42,755.24)
Ed Opportunity Center 2017-21	\$113,236.48	Ed Opportunity Center 2017-21	\$131,822.10	(\$18,585.62)
Federal Work Study & JLD 2019	\$40,926.56	Federal Work Study & JLD 2019	\$79,577.41	(\$38,650.85)
First In The World 2015-18	\$333,715.90	First In The World 2015-18	\$374,272.62	(\$40,556.72)
First in the World Mini Grant	\$9,816.15	First in the World Mini Grant	\$12,216.19	(\$2,400.04)
IMLS-TSLAC SPEC PROJ GRANT2019	\$58,155.29	IMLS-TSLAC SPEC PROJ GRANT2018	\$6,492.65	\$51,662.64
IMLS-TSLAC SPEC PROJ GRANT2018	\$6,492.65	IMLS-TSLAC SPEC PROJ GRANT2019	\$62,724.47	(\$56,231.82)
LC STEM Project	\$217,858.14	LC STEM Project	\$256,104.86	(\$38,246.72)
PELL 2018	\$5,585.00	PELL 2018	\$5,585.00	\$0.00
PELL 2019	\$4,127,307.75	Pell 2019	\$4,216,524.25	(\$89,216.50)
Perkins Administrative 2019	\$6,027.21	Perkins Administrative 2019 \$8,512.5		(\$2,485.34)
Perkins - Other	\$703.55	Perkins-Other 2019	\$1,237.78	(\$534.23)
Perkins Prof Develop 2019	\$5,094.80	Perkins Prof Develop 2019	\$5,839.80	(\$745.00)
Perkins Guidance/Counsel 2019	\$13,133.80	Perkins Guidance/Counsel 2019	\$44,362.03	(\$31,228.23)
Perkins Instr Equipment	\$13,559.00	Perkins Instr Equip 2019	\$19,838.04	(\$6,279.04)
Perkins Spec Pops 2019	\$74,391.93	Perkins Spec Pops 2019 \$95,076.39		(\$20,684.46)
Perkins Spec Pops 2018	\$0.00	Perkins Spec Pops 2018	\$396.00	(\$396.00)
Perkins Upgrade Curr 2019	\$13,660.71	Perkins Upgrade Curr 2019	\$30,660.70	(\$16,999.99)
SEOG 2019	\$43,000.00	SEOG 2019	\$75,750.00	(\$32,750.00)
SEOG 2018	\$1,030.00	SEOG 2018	\$1,030.00	\$0.00
Small Business Develop 2018	\$810.70	Small Business Develop 2018	\$810.70	\$0.00
Small Business Develop 2019	\$14,403.71	Small Business Develop 2019	\$43,211.14	(\$28,807.43)
Student Support Serv 2016-2020	\$85,409.78	Student Support Serv 2016-2020	\$107,909.66	(\$22,499.88)
Title V 2017-2021	\$206,600.51	Title V 2017-2021	\$244,889.97	(\$38,289.46)
TWC NDW 2017 Hurricane Harvey	\$60,875.02	TWC NDW 2017 Hurricane Harvey	\$76,517.88	(\$15,642.86)
USDA Grant 2018-2021	\$65,487.08	USDA Grant 2018-2021	\$91,323.37	(\$25,836.29)
Total Revenues:	\$7,019,503.07	Total Expenses	\$8,033,449.27	(\$1,013,946.20)

LEE COLLEGE DISTRICT RESTRICTED STATE PROGRAMS March-19

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

State Grants/Contracts Revenue		State Grants/Contracts YTD		Variance Over/ <mark>(Under)</mark>		
NIGP Build Sim & Skills Lab Ca \$5,090.36		NIGP Build Sim & Skills Lab Ca	\$3,270.24	\$1,820.12		
Prof Nursing Shortage Reduction	\$17,810.50	Prof Nursing Shortage Reduction	\$17,810.50	\$0.00		
TEOG 2019	\$243,693.00	TEOG 2019	\$7,087.00	\$236,606.00		
TEOG 2018	\$0.00	TEOG 2018	\$0.00	\$0.00		
Texas College Work Study 2018	\$0.00	Texas College Work Study 2018	\$0.00	\$0.00		
Texas-STEM	\$33,000.00	Texas-STEM	\$33,000.00	\$0.00		
TWC Small Business Prog	\$34,999.50	TWC Small Business Prog	\$34,999.50	\$0.00		
Total Revenues:	\$334,593.36	Total Expenses	\$96,167.24	\$238,426.12		

LEE COLLEGE DISTRICT RESTRICTED LOCAL PROGRAMS March-19

NOTE: No amounts shown in Restricted Funds are included in the Operating Revenues and Expenses Totals

Private Grants/Contracts YTD		Private Grants/Contract YTD	ts	Variance Over <mark>/(Under)</mark>		
Chambers - Writing Lab	\$280,000.00	Chambers - Writing Lab	\$238,650.00	\$41,350.00		
Ed Opp Center Match	\$700.00	Ed Opp Center Match	\$362.50	\$337.50		
Educate Texas Grant	\$23,863.82	Educate Texas Grant	\$23,863.82	\$0.00		
ExxonMobil CC Petro Init 2015	\$0.00	ExxonMobil CCPI	\$97,729.41	(\$97,729.41)		
Fund a Future 2017	\$0.00	Fund a Future 2017	\$0.00	\$0.00		
GTF - LC Ed Center-Dual Credit	\$89,634.80	GTF - LC Ed Center-Dual Credit	\$102,219.68	(\$12,584.88)		
MD Anderson - UVR	\$1,329.55	MD Anderson - UVR	\$1,499.96	(\$170.41)		
Phillips 66	\$0.00	Phillips 66	\$0.00	\$0.00		
Summerlee Foundation Grant	\$0.00	Summerlee Foundation Grant	\$0.00	\$0.00		
Temple Foundation GRAD Cafe	\$2,566.71	Temple Foundation GRAD Cafe	\$3,796.16	(\$1,229.45)		
Texans Standing Tall SBI 2019	\$2,000.00	Texans Standing Tall	\$39.99	\$1,960.01		
Texas Mutual Insurance Grant	\$100,756.34	Texas Mutual Insurance Grant	\$107,050.19	(\$6,293.85)		
Texas Pioneer Foundation Grant	\$0.00	Texas Pioneer Foundation Grant	\$0.00	\$0.00		
TG Charley Wootan Grant	\$20,283.00	TG Charley Wootan Grant	\$24,475.00	(\$4,192.00)		
TG Scaling Access and Success	\$625.35	TG Scaling Access and Success	\$625.35	\$0.00		
Tourism Partnership Grant	\$8,000.00	Tourism Partnership Grant	\$8,000.00	\$0.00		
UTA Dana Center	\$0.00	UTA Dana Center	\$1,539.66	(\$1,539.66)		
Welding	\$0.00	Welding	\$2,030.32	(\$2,030.32)		
Total Revenues	\$529,759.57	Total Expenses	\$611,882.04	(\$82,122.47)		

Lee College District Projected Cash Balances for FYE 2018 and FYE 2019

	Projected Cash Flows	Projected FYE 2019	
REVENUES	Mar-19	Aug-19	Revenue and Expense Asumptions for FY 2019
Tuition-Resident In- District	42,929.00	\$4,900,924	Projected 2019 Revenue
Tuition-Out of District	(2,284.00)	\$4,539,745	Projected 2019 Revenue
Tuition-Non-Resident	(2,353.00)	\$401,940	Projected 2019 Revenue
Tuition -Dual Credit	250.00	\$1,070,266	Projected 2019 Revenue
Tuition Waivers	(4,289.00)	(\$1,685,903)	Projected 2019 Revenue
TPEG Transfers-Resident	-	(\$220,105)	Projected 2019 Revenue
TPEG Transfers-Non-Resident	-	(\$293,506)	Projected 2019 Revenue
Repeat Course Fee	85.00	\$136,090	Projected 2019 Revenue
Student Service Fees	(276.00)	\$295,255	Projected 2019 Revenue
Registration Fees	1,370.00	\$693,926	Projected 2019 Revenue
Building Use Fees	(993.00)	\$2,243,482	Projected 2019 Revenue
International Education Fee	(23.00)	\$24,884	Projected 2019 Revenue
Laboratory Fees	496.00	\$643,159	Projected 2019 Revenue
Learning Technology Fee (Spring 2018)	(565.00)	\$702,793	Projected 2019 Revenue
Refund -Student Fees	19.00	(\$1,259)	Projected 2019 Revenue
Other Student Fees	18,465.00	\$305,398	Projected 2019 Revenue
State Appropriations - Core	64,639.00	\$680,410	Projected 2019 Revenue
State Appropriations - Student Success	78,751.95	\$830,293	Projected 2019 Revenue
State Appropriations - Contact Hours	799,130.00	\$8,378,976	Projected 2019 Revenue
District Taxes - Maint. & Operations	278,494.00	\$30,831,515	Projected 2019 Revenue
District Taxes - G.O. Bond Prin. & Interest	29,272.00	\$3,601,162	Projected 2019 Revenue
Workforce/CD Revenues	56,949.66	\$1,444,074	Projected 2019 Revenue
Revenue in Lieu of Taxes (PILOT/FTZ)	-	\$1,656,593	Projected 2019 Revenue
Other Revenues	199,750.00	\$1,017,785	Projected 2019 Revenue
Interest Income	78,212.00	\$332,637	Projected 2019 Revenue
Total Revenues:	\$1,638,030	\$62,530,536	Total Projected Revenue FY '19

Beginning Cash as of March 1, 2019:	\$30,998,423	\$5,503,829	September 1, 2018 Balance
Projected Expenses:	\$3,935,603	\$54,817,723	Projected Actual 2019
Ending Cash March 31, 2019	\$28,700,850	\$13,216,642	Projected 2019 Cash Balance
		August 31, 2019	1

Lee College District			
New Revenue Financing System Bonds, Series			
2018	Issuance	Construction Funds	Balance Remaining
Principal Amount	\$10,320,000.00		
Original Issue Premium:	\$993,203.20		
Underwriters' Discount	(\$67,650.83)		
	\$11,245,552.37		
Cost of Issuance	(\$124,939.78)		
Proceeds to Lee College:	\$11,120,612.59		
To Debt Service Fund:	(\$120,612.59)		
Bond Proceeds Available for Construction Pojects:	\$11,000,000.00	\$11,000,000.00	\$10,302,452.4

2018 Critical Infrastructure Projects

	Project	Cost Estimate Total Project	Expended to Date	Balance	Comments Julith Category Subtatal
	te infrastructure	Total Project	Expended to Date	Batance	Comments (with Category Subtotal)
Jura Si	teintrastructure				\$1,060,000
1	Road - Reconstruct Drive Between Parking Lots P10 and P11	\$180,000.00			Concrete Driveway, Curb & Gutter, and Adjacent Sidewalk
					Most sidewalks next to roads are 4' and not 5'; most curb ramps in good condition but d
	ADA/TDLR Improvements - Site Sidewalk Various Locations -				not comply; focus is broken concrete, uneven surfaces, and grading next to sidewalk too
2	Priority 1 Items Only (excludes Gulf Street)	\$380,000.00			steep
	Replace/Re-coat Pipe Racks - See Structural Damage - Phase 1	\$500,000.00			
		****			Coating failed; rusting metal with some pitting at bases; Replace Critical Columns, Repa
12.1	(Part of Item 12.2 Below)	\$250,000.00			
	Replace/Recoat Awnings - Structural Damage - Phase 1 (Part of				Coating failed; rusting metal with some pitting at bases; Replace Critical Columns, Repa
12.2	Item 12.1 Above)	\$250,000.00			All
		\$1,060,000.00	78,548.26	\$981,451.74	
ool					
					\$1,140,000
	Gymnasium/Natatorium - Pool	\$380,000.00			Priority - Replace filter, piping, chemical station for pool
4	Gymnasium/Natatorium - Pool Dectron Unit	\$760,000.00			Priority - Replace Dectron unit for pool
		\$1,140,000.00	72,731.40	\$1,067,268.60	
	filmer				
nergy E	fficiency				\$2,670,000.00
	Electrical - Replace High Voltage Underground - Phase 1 (Part of	. 1			Many locations are aged/deteriorated. 5 of 14 Priority to Replace (underground power
5.1	Item 5.2 Below)	\$790,000.00			transformers)
	Electrical -Replace Transformers - Phase 1 (Part of Item 5.1				Many locations are aged/deteriorated. 5 of 14 Priority to Replace (replacement of
5.2	Above)	\$790,000.00			transformer)
		3730,000.00			
					Relocate water lines above equipment to avoid damage from leaks; repair sewer pipes
11	Moler Hall - Plumbing Upgrades	\$100,000.00			collapsed
					Priority 1 - Hardware/Programming for 2nd/3rd Floor to match 1st Floor (future phases
6	HVAC - ATC	\$70,000.00			required)
7	HVAC - Server Room Upgrade TV1	\$250,000.00			Priority 1 - Dedicated air needed for IT Areas
-		1200,000,000			Priority 1 - Programming, Replace rusted piping on CTS, Ladder, Coat 8 chiller heads, ter
-					and calibrate refrigerant monitor system, ground chillers, eddy current chillers (exclude
8	HVAC - North Plant	\$360,000.00			cooling tower overhaul listed separately)
					Priority 1 - Eddy current chillers, insulate chillers, test and calibrate refrigerant monitor
9	HVAC - South Plant	\$60,000.00			system (if cooling tower overhaul listed separately not completed)
10	HVAC - Student Center	\$250,000.00			Priority 1 - Replace air handler units
		\$2,670,000.00	158,724.27	\$2,511,275.74	
-		\$2,070,000,00	130,724.27	\$4,311,273.74	
echnolo					\$950,000.00
	TV1 - Dedicated 200 Amp Service to Network UPS System (from				
13	TV2)	\$0.00		\$0.00	Backup for IT Server Area and UPS System
	Upgrades to Campus Fiber System Including Redundancy (and				All Campus Site Fiber Replacement between buildings; Current system is over 20 years of
		****		4444 444 444	
14	associated Network Switches Upgrades for Buildings)	\$950,000.00			end of useful life
		\$950,000.00	52,312.62	\$897,687.39	
ieneral					\$1.314.932
	Strategic Facilities Master Plan	\$150,000.00	150,000.00	\$0.00	
	AnareBie Loennies Mastel Ligh	\$120,000.00	120,000.00	\$0.00	
					Reserved for financing cost or bond closing costs and project unknowns in form of Own
15	Financing Closing Cost and Owner Contingency	\$1,164,932.00	\$0.00	\$1,164,932.00	Contingency
	Total Items 1 - 15 Above =	\$7,134,932.00	512,316.54	\$6,622,615.46	2018 Dollars, Non-Construction Cost Included such as Architect, PM, FFE, etc.
	nental	Total Item E1:			\$3,855,068
					Potential air guality issues in building, Evaluation for Options Underway (June 2018
nvironr				A	
	Gray Science Building (HVAC/Mechanical Only - Not Full			\$3,679,837.00	Evaluation Due)
E1	Gray Science Building (HVAC/Mechanical Only - Not Full Remodel)	\$3,865,068.00	185,231.00		
		\$3,865,068.00	185,231.00		
El	Remodel)	\$3,865,068.00	185,231.00		
E1 Grand Tr	Remodel) otal All Critical Infrastructure Projects				£11 000 000
E1 irand Tr	Remodel)	\$3,865,068.00	185,231.00 \$697,547.54	\$10,302,452.46	\$11,000,000
E1 rand Tr	Remodel) otal All Critical Infrastructure Projects				•

					DLLEGE DISTRICT As of 03/31/2019	1/				
Fund Source	CUSIP	Security Type		Par Value	2/28/2019		Additions/ thdrawals	3/31/2019	Yield	Total Current Period Earnings Net of Premium and Discounts
Unrestricted										
Amegy Bank - Operations Amegy Bank - Sweep				\$1,530,773.00 \$5,014,184.33			\$2,186.00 -\$4,425,990.55	\$1,530,773.00 \$5,014,184.33	2.31%	15,274.60
Lonestar - General Fund				\$19,531,562.26	\$14,497,090.61		\$5,034,471.65	\$19,531,562.26	2.63%	\$34,471.6
Total Unrestricted Cash and Cas	h Equivaler	its		\$26,076,519.59	\$ 25,465,852.49		\$610,667.10	\$26,076,519.59		49,746.25
Restricted								In all starting the West Strength		
Amegy - Board Reserves				\$0.00			\$0.00	\$0.00		
Lone Star - Board Reserves				\$2,643,183.24			\$8,880.38	\$2,643,183.24	2.63%	5,880.3
Lone Star - Insurance Reserves				\$321,220.93			\$714.63	\$321,220.93	2.63%	714.6
Tex Pool - Endowment Fund				\$375,315.55	\$374,546.85		\$768.70	\$375,315.55	2.43%	\$768.7
Amony Construction				\$160,798.00	\$138,552.50		\$22.245.50	\$160,798.00		
Amegy - Construction TexPool - Construction				\$10,274,701.49			-\$128,897.83	\$10,274,701.49	2.43%	21,102.1
Amegy - New Rev Interest and Sinking Amegy - Previously Issued Bond Rese				\$116,182.23 \$298,200.00				\$116,182.23 \$298,200.00		
Total Restricted Cash			\$	14,189,601.44	\$ 14,285,890.06	\$	(96,288.62)	\$ 14,189,601.44		28,465.88
Total Cash (Restricted and Unre	stricted)		\$	40,266,121.03	39,751,742.55	\$	514,378.48	40,266,121.03		78,212.13
The investment portfolio and transact	ions presente	d comply with	h Lee C	ollege's investmer	nt policy, strategy, and prov	isions o	f the Texas Pub	lic Funds Investment	Act.	
					1. the	2.1	20.000			
Prepared by:					Annette Ferguson - VP of F	inance				
				Ċ	Julie d	e	e			
"INVESTMENT DISCLOSURE"				(Julie Lee - Controller					
1. Does the institution employ outsid						or firm n	ame and addres	s)? Do the outside in	vestment adv	isors or
managers have the authority to mak									0.00	
2. Does the institution use soft dollar this question is yes, the institution is								ougn direct payments)? (If the ans	wer to
3. Is the institution associated with a	and the second									
Lee College Foundation; Investm	ents Market V	alue as of 12/3	31/2018	\$11,050,375.29						